ABERDEEN CITY COUNCIL

COMMITTEE	Enterprise Planning and Infrastructure Committee
DATE	31 May 2012
DIRECTOR	Gordon McIntosh
TITLE OF REPORT	North Sea Commission and External Funding Update
REPORT NUMBER:	EPI/12/093

1. PURPOSE OF REPORT

This report provides an update on the Council's external funding initiatives. This report will provide:-

- a briefing regarding the Council's membership of the North Sea Commission (NSC),
- nominate member for representation on NSC, thematic groups: Culture and tourism group, Innovation Education group, Marine Resources group, Sustainable Development group, Transport group and CPMR
- Nominate member for representation for East of Scotland European Consortium (ESEC)
- seek approval for Member travel for North Sea Commission and CPMR
- request approval for the development of new transnational projects
- request approval for Officer travel in connection with the development of said projects and activities
- provide an update on current transnational projects
- provide an update on the Grantfinder software package
- provide an update on the current status of European Funding Programmes
- and also to note the success of the External Funding Unit in drawing down £287,231 of in external money with the potential of £18,906,455 should the decision pending applications be approved and funded
- Joins the International Local Governments for Sustainability (ICLEI) as a Full Member.

RECOMMENDATION(S)

That the Committee:

- Nominates and approves both Member and Officer travel and attendance to relevant NSC meetings (There will be 4 NSC Executive meetings at various times throughout 2012) Officer travel to European Project development meetings within Europe Member States in 2012/2013. Locations and timings of project development meetings will vary in the year as and when the lead partners call for the meetings.
- 2. Approves officer travel to project meetings associated with the "Future Participation in EU Funded Projects" outlined in section 6 of this report.
- Notes the success of the Council drawing down £287,231 in 2011/12 of external monies to be utilised in EU projects over a period of three years with the potential of £18,906,455 should the pending decision applications being funded, and
- 4. Approves that the Council joins the International Local Governments for Sustainability (ICLEI) as a Full Member designating the Council Leader or delegate as primary political contact for ICLEI.

2. FINANCIAL IMPLICATIONS

The programme has been developed in line with a broadly similar level of funding as in 2011/2012.

- Costs for the Elected member attending various meetings of the NSC will be met from the Elected Members travel Budget and will cost approximately £3,000.
- Costs for the Officer accompanying Elected Members (Approximately £3,000), officers attending NSC and project development meetings will be met from the relevant Service's Budget. 50% of these costs will be recovered from the projects if successful. Where the Senior Partnerships, Performance and Funding Officer has to travel on NSC thematic group work all costs are covered by the North Sea Commission
- Match funding to partner EU funded projects will be met from existing budgets, from the relevant Services. The attached spreadsheet breaks down each project and which Service match funding will be met from. Any new projects will be forwarded to Committee for consideration, subject to budgets being available.

- The cost of travel in connection to promoting Aberdeen's European and sustainable activities has been provided for within the budget and business planning process. Where such promotion relates to a European Projects 50% match funding is available.
- The annual cost to Join The International Local Governments for Sustainability (ICLEI) is currently €2,250. Joining this organisation provides access to a variety of conferences, research and development, information and services including training at discounted prices This cost is able to be made from existing budgets.
 - 4. SERVICE & COMMUNITY IMPACT

European policy, representation and best practice supports the Council's objective of representing the interests of the people and organizations of Aberdeen within North East Scotland, the UK, and Europe. The Europe 2020 Strategy aims for a Smart, Sustainable and Inclusive Europe which is reinforced in the Council's 2012-2017 five Year Business Plan. It also facilitates greatly the promotion of Aberdeen's City Vision, to be "a city which is vibrant, dynamic, forward looking – an even better place to live and work, where people can expect high-quality services that meet their needs".

Several of the challenges of the Community Plan identified in the Single Outcome Agreement are also supported, such as: Leading the City, Being Informed, Getting Involved, Land Use and the Environment and Clean City, Transport and Connections, Prosperity and Jobs, and Aberdeen's Image.

- 5. OTHER IMPLICATIONS
- Travel

There will inevitably be some risks associated with overseas travel. As far as possible, measures relevant to the destination will be taken to reduce any risks in line with Council Policy.

Risk Management

It is important that Aberdeen is fully represented in all European matters and that all opportunities for influencing policy and the development of transnational projects for the City's benefit are grasped in order that opportunities are maximised. This level of participation will help to increase the understanding of the new programmes and will assist in developing the capacity to successfully develop new projects and work with other European cities that will benefit Aberdeen City.

• Human Rights/Equalities/Diversity

European Policy takes full account of the Equal Opportunities Policy of the Council.

• Sustainability

Aberdeen City Council has a clear contribution to make to sustainable development with an emphasis on enhances productivity through improved

resource efficiency, new business opportunities in the developing market for sustainable technologies and delivering better and more efficient Council services. By attending these events, it will give us the opportunity to look at the possibilities of best practice and drawing down more funds from EU programmes to raise the quality of life through increasing economic opportunity for all on a socially and environmentally sustainable basis.

Environmental

European activities are implemented in line with the aim of achieving a quality and sustainable environment.

Social

The principles of Social inclusion underpin European cohesion policy.

• Economic

European representation and inter-regional networking contributes to the City's overall effort to maximize opportunities and to promote its interests, both at home and overseas with the aim of creating a vibrant and sustainable economy.

6. REPORT

• Conference of Peripheral and Maritime Regions and North Sea Commission (CPMR) - Travel and attendance at CPMR, NSC and Project Development meetings

In order for the Council to take full advantage of our role in influencing European Policy, and EU Funding Programmes. As Such it is important that the Council, is a member of the CPMR

Six commissions make up the CPMR to promote and defend the interests of 150 member regions.

The CPMR decided to organise itself into geographical commissions in order to make it easier to articulate the particular circumstances of each of the major sea basins.

Each geographical commission has its own organisational structure, so that it can promote its specific identity and cooperate on subjects of common interest, while contributing to the cohesion and unity of the Conference.

The CPMR **"Energy - Climate"** working group was created by the CPMR in 2004.

Its objectives are:

- In general, to develop a comprehensive approach to the energy issue, but

with special attention on the energy balance and the use of energies of marine origin.

- To reflect on the nature of the relationship between production sites and places of consumption of energy in the context of a market economy and within the framework of the European Union and in particular, to promote the energy potential of Peripheral and Maritime Regions.

- To better understand, given the experience of the various regions, the places of power and decision-making in terms of energy.

- To promote better forms of governance amongst other things, to better manage conflicts that may occur in a region where the development of energy production is fraught with various oppositions.

To this end, the "Energy - Climate" Working Group intends:

- To inform and advise all the CPMR on matters relating to energy,

- To lead in accordance with decisions taken by the CPMR bodies, the actions necessary to defend the specific interests of Peripheral and Maritime Regions by intervening as appropriate to the European institutions during the development and implementation of European laws.

- To promote the exchange of experiences and good practices between the Peripheral and Maritime Regions.

The CPMR Energy - Climate Working Group is currently chaired by the **Autonomous Region of Navarre**.

Its work is developed by a Steering Committee and coordinated by Mr Jean-Didier Hache.

North Sea Commission Information

The North Sea Commission was founded in 1989 to facilitate and enhance partnerships between regions which manage the challenges and opportunities presented by the North Sea. Furthermore, to promote the North Sea Basin as a major economic entity within Europe, by encouraging joint development initiatives and political lobbying at European Union level.

The North Sea Commission has determined that its activities must be action orientated, involving co-operation programmes, research activities, funding applications, and joint policy statements which bring positive benefits to the people of the North Sea Basin.

By being a member of the CPMR, the Council is also a member of the North Sea Commission, with Cllr Dean being the Scottish Representative (Elected by the Scottish Local Authority members of the NSC) and Chair of the Innovation and Education Group.

It is of utmost importance that we continue to be well represented on the North Sea Commission and on the various EU funding programmes in order that we are kept fully informed of all new European Policy and funding opportunities through its continuing attendance and input into the Conference of Peripheral Maritime Regions (CPMR), NSC, the various thematic groups and project development meetings. Such activity will also contribute in us being able to draw down external monies to develop and deliver projects for the Council.

The advisor to the Sustainable Development Group of the NSC (Currently the Senior Partnerships, Performance and Funding Officer) will be travelling to various meetings at varies times on behalf of the NSC and all costs are covered by NSC.

It should be noted that the NSC has recently adopted a NSC 2020 strategy and have identified the following challenges that face the North Sea Region...

- Managing Maritime Space
- Increase Accessibility and Attractiveness
- Tackling Climate Change
- Promoting Innovation and Excellence
- Sustainable Liveable Communities

• Other external funding opportunities

The external funding team is currently working with a variety of city development projects to seek external funding opportunities through other funding sources eg the United Kingdom and Scottish Governments. Many of these opportunities are focussed on enabling the Smart Cities agenda.

• International Local Governments for Sustainability (ICLEI)

In the past years Aberdeen City Council has participated in many ICLEI events. ICLEI is a partner in the Interreg North Sea Programme LOWCAP Project (Lead Partner) and the Care North Project (Partner). Over 1200 cities, towns, counties, and their associations worldwide comprise ICLEI's growing membership. ICLEI works with these and hundreds of other local governments through international performance-based, results-oriented campaigns and programs. In the UK cities such as Glasgow, Birmingham, Bristol and London are members of ICLE. There a many benefits that ICLEI provides members with the major ones being:-

- 1. connecting members with other local government leaders and to other relevant actors, including businesses and the academia,
- help to accelerate cities' actions towards more resilience at the local level, which will contribute to enhanced sustainability globally,
- 3. providing Members with access to a gateway to solutions, which supports mobilising local visions to actions, and
- 4. an opportunity to contribute to forming the voice of local authorities before international institutions such as the European Union and United Nations
- 5. Help respective member develop Policy and also help influence EU Policy

In relation to Aberdeen, membership to ICLEI will assist building partnerships that will enable future external funding bids and influence policy at European level.

East of Scotland European Consortium (ESEC)

ESEC's activity is delivered in accordance with an agreed annual workplan. There are six main areas of activity contained within it including:

- Structural Funds (Implementation)
- Project Development
- Regional Policy
- Environment and Energy
- Rural and Coastal Issues
- Smart Cities and Communities
 - Provide an update on current transnational projects

1. Complex Challenges Innovative Cities (CCIC) (Interreg IVC)

This newly funded project under Interreg IVC will aim to work in partnership with the two Aberdeen Universities in order to promote innovation. Aberdeen City Council currently have an active public open data programme which requires a better approach to understand uses that business and community could make of datasets that ACC hold, this project will address this issue.

Aberdeen City Council will also engage with the ICT sector, life-sciences, energy sector, telecommunication network operators and the wider SME community.

This project will allow ACC to enhance the flow of innovative ideas from Universities and Businesses by working together with the existing EU partnership.

This project links to the following Council priorities as set out in the Five Year Business Plan:

- Ensure a sustainable economic future for the city
- Ensure efficient and effective delivery of services by the council and with its partners
- Encourage the growth of local businesses through support of existing business sectors and development of new sectors
- Working with partner organisations

2. A Low Carbon Action Plan for the North Sea Region (LOWCAP) (Interreg IVB North Sea Region)

The Low Carbon Regions in the North Sea (LOWCAP) cluster project will exchange knowledge and experiences from four carbon reduction and energy efficiency projects (Build with Care, Care North, North Sea Sustainable Energy Planning and Carbon Capture & Storage) in the North Sea Region.

Aberdeen City Council, as project lead will bring together key results from the partner projects and other related North Sea Region projects. The findings will be shared with stakeholders in the North Sea Region, including decision makers in the public sector and end users from business and communities.

Through a review of EU programmes and the most recent literature, LOWCAP will produce policy advice for the North Sea Region in regards to carbon reduction and energy efficiency.

3. Sustainable Urban Fringes (SURF) (Interreg IVB North Sea Region)

SURF is in the preparation stages for the project final outputs. The toolkit is in draft and the final report with policy recommendations and governance insights is due to go to print at the beginning of May. The final conference, where the project outcomes will be disseminated will be hosted by Aberdeen City Council on the 27th - 29th June. Presently SURF is pursuing a 6 month extension to allow promotional opportunities for the project to continue including hosting seminars at conferences, testing the toolkit and promotion of the SURF position paper towards the European Commission. Emma Watt has written a separate Committee Paper which further details the SURF project progress and the extension details.

4. Build with CaRe (BWC) (Interreg IVB North Sea Region)

BWC officially ended in March 2012. Two Council officers attended the final conference in Brussels & the Netherlands. Work is being undertaken on the writing of the final activity report and collating the work package results which will be distributed to interested parties in the coming months.

The final financial claim is also being collated which will be submitted at end of April.

5. North Sea Sustainable Energy Planning (NSSEP) (Interreg IVB North Sea Region)

NSSEP is due to end in August 2012, however the project has applied to the NSR secretariat for a 3 month prolongation until November 2012. At present we are awaiting official confirmation of the prolongation however this will not result in any additional funding for Aberdeen City Council. The prolongation is due to another partner pulling out of the project and the workload being redistributed.

6. Innovative Management for Europe's Changing Coastal Resource (IMCORE) (Interreg North West Europe)

The IMCORE project activities officially ended in December 2011 and the final financial report has been submitted to the lead partner Cork County Council. Correspondence will still continue with the Council and Cork County Council until full confirmation and approval has been given by the North West Europe Secretariat that they are satisfied with the final findings. There are currently no plans to extend on the findings from IMCORE in terms of European projects.

7. Motorways of the Sea (Interreg North Sea Region)

Motorways of the Sea has now officially ended and all finance and activity reporting has been completed. There will be no follow up to this project from the Council.

8. Mitigation in Urban areas to create Solutions for Innovative Cities (MUSIC) (Interreg North West Europe)

The MUSIC project is currently at the half way stage mark and will conclude in March 2014. Aberdeen has already hosted one of the partner conferences which proved successful in demonstrating to partners the Aberdeen element to the project. The project is on track in terms of finance and activity. An officer for the funding time will be attending a Music conference in Ghent in November this year which will provide an opportunity to meet with individuals who were instrumental in helping Ghent achieve a high status in terms of cities and culture. This will all be beneficial to Aberdeen in particular when bidding for City of Culture status in 2017.

9. Lively Cities (Interreg North West Europe)

The Lively Cities project is currently in the first year development stages and will conclude in December 2014. Lively Cities has played a role in the commissioning of public art policy for the city. One aspect of the project concentrates on staff exchanges in which staff from Aberdeen City Council events team will travel to Eindhoven to meet with EU counterparts who were involved with Eindhoven's City of Light. This will be a good exchange of best practice and in particular providing ACC staff with knowledge and expertise to replicate into the City of Culture bid in 2017.

10. Care North (Interreg IVB North Sea Region)

Care North is in the final year of project completion, there has been discussions with the lead partner in Bremen to extend the project for a further 6 months. The Aberdeen City Car Club launch was a success and the Care North project has been linked closely to the car club with a great deal of promotional work been undertaken. The LEZ which was originally associated with the project has since been shelved as per a separate committee report by Louise Napier.

11. Peri Urban (Interreg IVC)

The Peri Urban project is in the final months, due for completion in September 2012. The project is on track to deliver activities and financial expenditure. A final report on the Peri Urban project and the impacts on Aberdeen City will be written and delivered in the near future.

• Future Participation in EU Funded Projects

The Council has been invited to lead and participate in the following projects:

1. Hydrogen Transport Economy for the North-Sea Region (HyTrEc) (Interreg North Sea Region) (Lead Partner)

This project will support the validation, promotion and adoption of innovative hydrogen technologies across the NSR and enhance the region's economic competitiveness within the transport and associated energy sectors. The project will provide a platform to support the collaborative development of strategy and initiatives (at regional, supra-regional and transnational level) and that will inform and shape the development of infrastructure technology, skills and financial instruments to support the application of hydrogen based technologies across the North Sea Region.

The project partnership is made up of 8 partner organisations representing the United Kingdom, Germany, Belgium, Denmark and Sweden.

2. High. V.Lo City – Cities speeding up the integration of hydrogen buses in public fleets (Joint Tecnology Initiative) (Partner)

Several European bus manufacturers consider the hybrid fuel cell (FCH) bus as the most promising technology to facilitate the decarbonisation of public transport. By leveraging the experiences of past fuel cell bus projects, implementing technical improvements that increase efficiency and reduce costs of FCH buses, as well as introducing a modular approach to hydrogen refuelling infrastructure build-up, the High V(Flanders).L(Liguria) O(ScOtland)-City project aims at significantly increasing the "velocity" of integrating these buses on a larger scale in European bus operations.

The project will address the following key issues: Increase energy efficiency of the buses and reduce cost of ownership:

- hydrogen consumption down to 7–9 kg H2/100km
- integrating latest drive train and battery technologies
- availability of 90% without the need of permanent support
- >12.000 hours warranty and decreased additional warranty cost
- increase lifetime of key components as fuel cells and batteries.
- Investment cost <1,3 million euro
- Reduce the cost of hydrogen supply:
- Aberdeen: making use of an existing hydrogen production and distribution channels
- Consolidate past, current and future fuel cell bus demonstration activities by creating an active dissemination
- network of Hydrogen Bus Centres of Excellence in collaboration with the Hydrogen Bus Alliance, Global
- Hydrogen Bus Platform, HyRaMP and JTI hydrogen bus demonstration projects.

More specifically High V.LO City will:

- Build on the experience of Van Hool the USA (21 buses 2005-2010)
- Link Liguria, Antwerp, and Aberdeen, with already existing activities in United Kingdom (London), the Netherlands (Amsterdam and Arnhem), Germany (Cologne, Hamburg Berlin) Spain (Madrid, Barcelona) and Sweden (Stockholm and Malmoe).

The partnership in this project consists of 12 partnering organisations representing the UK, the Netherlands, Italy, Belgium and Denmark.

4. HyTransit – European Hydrogen Transit Buses in Scotland (Joint Tecnology Initiative) (Partner)

HyTransit will trial a fleet of eight hybrid fuel cell buses in intercity fleet services, together with one state of the art hydrogen refuelling station in Aberdeen for four years. This project is designed to contribute to the commercialisation of hydrogen buses in Europe by:

- Bringing together an industrial consortium from across Europe to deliver the project, including buses from Van Hool (Belgium) and state of the art refuelling technology from Linde (Germany).
- Develop eight A330 hybrid fuel cell buses specifically modified for intercity and shuttle driving.
- Generating new Intellectual Property for Europe by developing the concept design for the world's first hybrid fuel cell coach for long-range transit applications.
- Exposing the eight buses to real world operation with exactly the same service requirements as diesel buses, with 14 hours and 200km per day operation.
- A state of the art hydrogen refuelling station will be constructed to serve the bus fleet. The station will be based on ionic compressors, configured to allow a refuelling speed of up to 120 grams per second.
- Taking the first step for a large-scale rollout of hydrogen buses in Scotland. The next logical step after this project is Scottish Government support for the deployment of a minimum of 50 buses. This project will be the first step to realising this vision for Scotland.

The overall project objective is to prove that a hybrid fuel cell bus is capable of meeting the operational performance of an equivalent diesel bus in intercity service, whilst considerably exceeding its environmental performance.

This will be achieved by bringing together a primarily industrial consortium from five member states to develop, deploy and then monitor the buses in day to day service, with an overarching aim to demonstrate an operational availability for the buses equivalent to diesel (over 90%).

The project will also address the main commercial barrier to the technology (namely bus capital cost) by deploying state of the art components, which will reduce the unit cost of the bus to below 1.1 million euros for the first time. Results of the project will be widely disseminated to the general public. In addition, a more targeted approach will be adopted towards the key stakeholders who will be responsible for decisions on the next steps towards commercialisation of the technology.

The partnership consists of 9 partnering organisations representing the UK, Germany, Belgium and Denmark.

5. Stopping the Cycle of Gender Based Violence (Daphne III Funding Programme)

Working in close partnership with Grampian Police, Drugs Action, Aberdeen Cyrenians, Alcohol Support, NHS Grampian, Aberdeen Foyer, Crown Office and Procurator Fiscal this project will seek funding in order to adopt and create a safe and supportive environment for children and young people to be

able to make positive choices relating to relationship and domestic/gender based violence in their lives.

This project links to the following Council priorities as set out in the Five Year Business Plan:

- Reduce antisocial behaviour, crime and the fear of crime
- Working in partnership
- Maintaining high profile within communities
- Addressing domestic violence
- Addressing sexual exploitation
- Provide for the needs of the most vulnerable people

The project partnership consists of partners across Europe representing the UK, Malta, Slovenia and Italy.

It should be noted that the above projects have all been submitted to their respective funding bodies and are currently awaiting approval. Should the projects be successful they will commence later in the year of 2012. The table below, as well as the attached funding spreadsheet outlines the financial implications and income generated should they be successful.

6. Access NSR (Enhancing Accessibility by Sustainable Urban Mobility in the North Sea) (Interreg North Sea Region)

Good and sustainable accessibility is of vital importance for a successful economy, contributing to economic growth, job creation and competitiveness in the North Sea Region. Many cities and urban areas act as regional, national and international gateways and carry extensive movements of goods and people. However the growth of the transport sector and the enlarged mobility of people also entail big problems such as congestion and emissions pollution, involving increasing social, environmental and economic costs. The project "ACCESS-NSR" seeks to address these issues and to offer solutions in order to improve accessibility and deliver economic, social and environmental benefits, promoting the sustainable development of the North Sea Region at large. For this project Aberdeen would intend to look at expansion of Journey Time Information for all road users on strategic routes into the City and look to continue feasibility and design work for redesigning the City for when the AWPR comes on line.

7. U.do more Car Sharing (Car Club Project) (Intelligent Energy Europe IEE)

U.do more car sharing (car club in UK) is a project focussed solely on car clubs. Having newly launched our car club with Commonwheels, Aberdeen would look to replicate best fit projects from Edinburgh and Bremen (Germany) in Aberdeen. Going in as a learning City Aberdeen would benefit from experienced cities in adopting alternative fuels, target marketing, urban regeneration and sustainable expansion of the car club. Aberdeen is also able to contribute to good practice with regards to supplementary Planning guidance and policy background and this project would allow the City to match fund implementation of the Planning aspects of the car club.

• Provide an update on the Grantfinder software programme

For the past eight years the External Funding Team has held the license for the grant software programme Grantfinder. This tool is a useful resource for the team to search available funding streams. The license also provides a tool for the Community to access a similar, less complex, site GrantNet which they can search for specific areas of funding for the community. This service is regularly used by community groups and local charities.

The license was up for renewal at the beginning of this year and it was decided to continue the license for the next three years. The cost for the license over the three years is £11,791 The benefit of Aberdeen City Council hosting this will be in the form of the Community being able to search for external funding as opposed to relying on the internally operated grants that have been relied on in the previous years.

• Provide an update on the current status of European Funding Programmes

The current Interreg funding programmes come to a close at the end of 2013 as they are part of a funding period lasting 7 years. With this in mind it should be noted that the funding allocated for the 7 years will be diminishing with little remaining for the final year. This, in turn, means that it is unrealistic to expect any significant investment for the City during the remainder of the current programme.

The new programme period 2014-2020 is currently in the development stages where the new priorities will be outlined, there is no information on the new priorities at the time of writing this report. The focus of the new programme will be aligned with the EU 2020 strategy and this is something that the External Funding Team is aware of and anticipating. The team are currently developing a Smart Aberdeen 2020 document which will ensure that future development and projects within the City are in line with the EU 2020 strategy, therefore aligning with the future funding programme with the goal being to secure additional funding over that period.

• Notes the success of the Council in drawing down £287,231 in external monies to be utilised in EU projects over a period of three years.

The Council was successful in drawing down **£287,231** in 2011/2012. These funds are for the following projects, which cover a period of up to three years.

Awarded Projects 2012	ACC Money	EU Money
CCIC	£32,927	£98,790
LOWCAP – Aberdeen Project	£73,921	£73,921
LOWCAP – Management Fee Income		£114,520
Total	£106,848	£287,231

The Council have submitted 5 new funding applications which are awaiting award decision, there is the potential to drawn down a further **£18,906,455** in external monies in 2012 for a period over three - five years.

Projects Awaiting Grant Decision 2012	ACC Money	EU Money	Private Sector/ other Public Sector	Total Income
Hytrec – Aberdeen Project	£182,451	£182,451		£642128
Hytrec – Management Fee Income		£459,677		
Stopping the Cycle of Gender Based Violence	£26,579	£106,317		£106,317
High V Lo City & HyTransit (12 Buses)	£2,000,000	£8,529,000	£9,629,000	£18,158,000
Total	£2,209,030	£9,277,445	£9,629,000	£18,906,445

It must be noted that most European Funding programmes require the Council to identify and put in place match funding and the rate of match funding can vary from programme to programme. The attached spreadsheet identifies the Services in where the match funding is being met from, the spreadsheet includes existing projects as well as the potential project which have been submitted for 2011/2012 to be implemented over the next three to five years.

7. REPORT AUTHOR DETAILS

Susan Fraser External Funding Officer <u>sufraser@aberdeencity.gov.uk</u> 01224 523759

8. BACKGROUND PAPERS

None